

XYZ Co. DC Advisory Board

October 22, 2020

30,000 Foot View



Recordkeepers

- Stagnant Sales Pipeline
- Posturing for Power
 - Participant Ownership
 - Data Sharing
 - Narrowing Partnerships

Distributors

- Cautious Expansion Continues
- Advice: Gateway to Participants
- Narrowing Partnerships
 - Relationship Pricing
 - Beyond the Economic Update

Source: Retirement Leadership Forum

Asset Managers

- Achieving a new bar for "value-add"
- Data-driven sales model
- Renewed Focus on Product Innovation
 - TDF Disruption
 - Collective Investment Trusts
 - Retirement Income

External Factors

- On-going Pandemic
- Legislation
 - SECURE
 - CARES
 - ESG
- Retiring the Word Retirement

Outline of the Presentation

rlf

The Distribution Landscape

Battle for the Participant

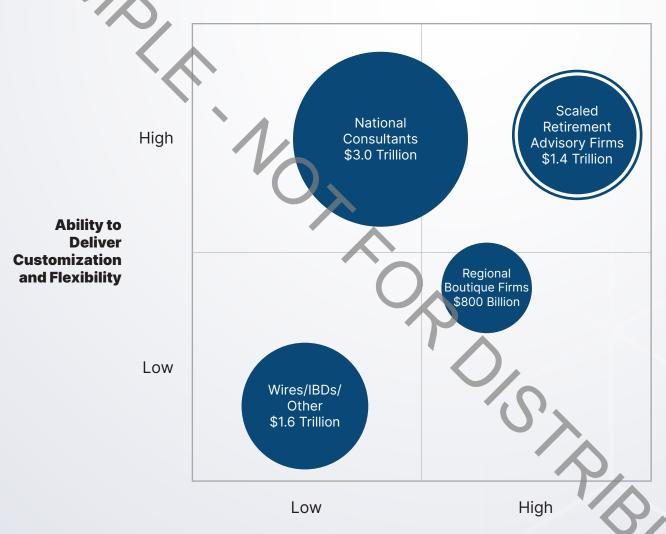
Profiting from Convergence

Serving Post Retirement Needs

High Potential



Retirement Opportunity by Firm Type, 2019



Size of bubble indicates assets under advisement (estimated)

Expected Future Growth of Plan Sales¹

Source: Wise Rhino Group, RLF 2019 Recordkeeper Sales and Retention Survey ¹ Future growth positioning determined by survey of RLF Recordkeeper and DCIO members

Getting Bigger



Respondents' Average Overall 2020 Wealth Acquisition Goals

3 Wealth Firms

\$6.8M in Revenue

n = 11 Source: RLF/WRG 2020 SRAF Survey Respondents' Average Overall 2020 Retirement Acquisition Goals

4 Retirement Firms

\$10.9M in Revenue

n = 11 Source: RLF/WRG 2020 SRAF Survey

The Effect of Covid-19 on Aggregators 2020 Acquisition Goals

100%

Of SRAF Firms Expect the Multiple Paid for Retirement and Wealth Advisory Firms to Decrease in the Remainder of 2020



Expect to see:

- More Scrutiny on the EBITDA Number
- Fewer firms cetting a better multiple
- More firms using a 1-2 year escrow as part of the deal structure